

February 10, 2023

Scrip Code- 534597

RTNINDIA

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, MUMBAI – 400 001

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra (East), MUMBAI-400 051

Sub: Investors Presentation

Dear Sirs/Madam,

Please find attached herewith a copy of the Investors Presentation.

Please take the same on your records.

Thanking you,

Yours faithfully, For **RattanIndia Enterprises Limited**

Rajesh Arora *Company Secretary*

Encl : as above

RattanIndia Enterprises Limited

(formerly RattanIndia Infrastructure Limited) CIN: L74110DL2010PLC210263 Registered Office: 5th Floor, Tower-B, Worldmark 1, Aerocity, New Delhi -110037 Website: www.rattanindia.com, E-mail: <u>rel@rattanindia.com</u>, Phone: 011 46611666

RattanIndia

Investor Presentation

February 10, 2023

Disclaimer

This document contains certain forward-looking statements based on current expectations of RattanIndia Enterprises (REL) management. Actual results may vary significantly from the forward-looking statements in this document due to various risks and uncertainties.

These risks and uncertainties include the effect of economic and political conditions in India, and outside India, volatility in interest rates and in securities markets, new regulations and government policies that might impact the business of RattanIndia Enterprises, the general state of the Indian economy and the management's ability to implement the company's strategy. RattanIndia Enterprises doesn't undertake any obligation to update these forward-looking statements.

This document does not constitute an offer or recommendation to buy or sell any securities of RattanIndia Enterprises or any of its subsidiaries or associate companies. This document also doesn't constitute an offer or recommendation to buy or sell any financial products offered by RattanIndia Enterprises.

Key Highlights ...

- Total income of REL for Q3FY23 Rs. 1,157 cr (As at Dec 31, 2022, Revolt's revenue is not getting added to REL consolidated revenue; Revolt revenues will start reflecting in REL consolidated financials from Q4FY23 onwards)
- Consolidated EBITDA from Operations for the quarter stood at Rs. 32.5 cr
- Revenue generation in all businesses showing healthy growth
 - Cocoblu:
 - ✓ Achieved Q3 revenue of Rs. 1,150 cr; PAT of Rs. 22.8 cr
 - ✓ Over 2.2 cr orders fulfilled in Q3
 - ✓ 670+ top brands signed up
 - ✓ 15 lakhs+ unique items stocked and being sold
 - ✓ Ability to serve 100% PIN codes in the country
 - ✓ Achieved 4.5 star review ratings on Amazon marketplace
 - Revolt:
 - ✓ On Jan 13, 2023, REL completed acquisition of 100% shareholding of Revolt. Going forward, Revolt's 100% revenue will be consolidated with REL
 - ✓ Revenue for 9MFY23: Rs. 194 cr (not added to REL's consolidated financials as Revolt is an associate as at 31 Dec 2022)
 - ✓ Total dealership count has reached 30 dealerships across India
 - NeoSky:
 - NeoSky starts drone service pilots covering inspection, mapping and more

- ✓ Expands delivery drone capabilities from under 10kg to over 20 kg, with the launch of 2 new drones for deliveries
- Our Surveillance products are successfully deployed and used at the World's second highest and Asia's highest paragliding take-off point in Himachal Pradesh, India
- ✓ NeoSky launches a new brand identity and website. A one stop-shop for all the drone related information
- Wefin (earlier BankSe):
 - ✓ REL subsidiary has received insurance broker license from IRDA for life and general insurance businesses
 - BankSe has been rebranded as Wefin to reflect larger scope of business with upcoming launch of insurance business
 - ✓ Disbursed 5,300+ loans with value of Rs. 220+ cr till date
 - ✓ Number of Credit Cards Issued till date 2,480
 - ✓ More than 1.6 mn visitors on the portal
- Consolidated loss in REL is driven by **unrealized notional loss** of Rs. 42.5 crore on investment in RattanIndia Power Limited (RPL)
 - Shareholding in RPL is held as an investment in REL's books
 - For each reporting period, investment in RPL is valued at the closing market price (price of RPL share as at Dec 31, 2022 was Rs. 3.95 against Rs. 4.35 as at Sep 30, 2022); resulting in an unrealized loss of Rs. 42.5 cr
 - Daily fluctuating share price of RPL does not affect the intrinsic value of REL's investment in RPL and hence the loss is notional



Digital ecosystems will be key drivers in India's aspirations to be \$5 trillion economy

Enablers of India's digital economy

AADHAAR					
1.4 billion	845 million	1.1 billion	1 billion	\$1.3 trillion	
People onboarded on Aadhaar stack	Smartphone enabled Internet Users	Bank Account Holders	Aspiring Indians	Estimated fintech market opportunity	
Aadhaar has evolved into a world-class digital service delivery platformSecond largest internet connected population in the worldL		Led by largest financial inclusion scheme in the world	Large population in income range of Rs. 2.5 – 14 lac per annum	Compared to the world's developed nations, 40% of the world's total digital transactions happen in India ¹	

REL will capitalize on businesses with cutting edge technologies which have the potential to transform the lives of billion plus Indians



Note:

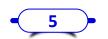


Our philosophy on business

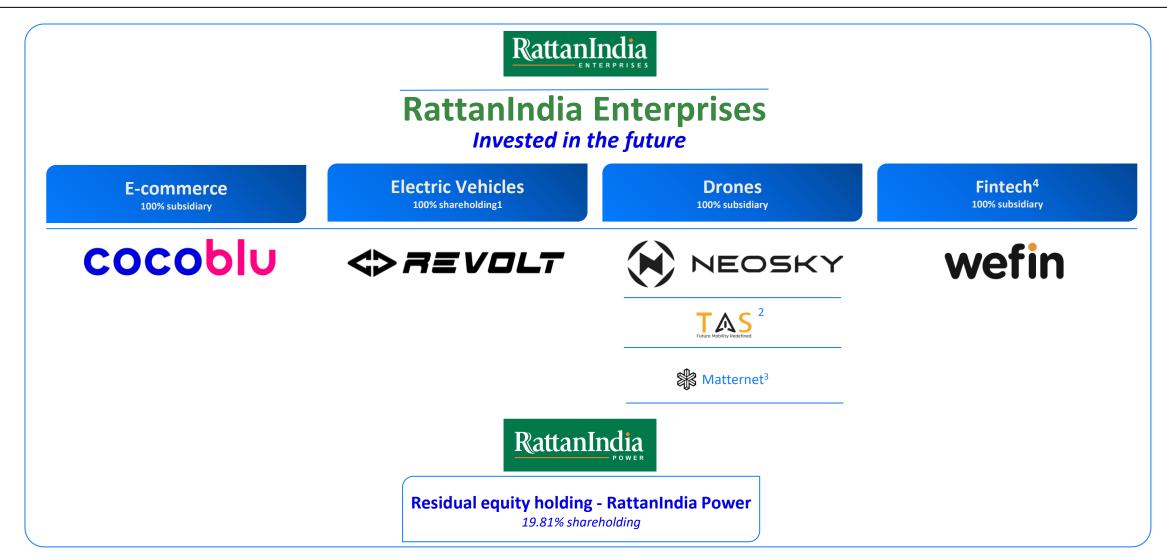
- New Age businesses
- ESG compliant
- Direct to consumer engagement
- Staying away from debt-heavy businesses
- Low capex
- Clean tech focus
- Rapid scalability
- Aiming to be amongst the leaders

REL is a family of strategic growth platforms





Our business interests



Note:

RattanIndia

- 1. REL owns 100% stake in Revolt effective 13th January 2023
- 2. NeoSky holds 60% stake in TAS
- 3. Strategic investment approved by Shareholders
- 4. Through wholly owned subsidiary Neotec Enterprises. BankSe has recently been rebranded as Wefin

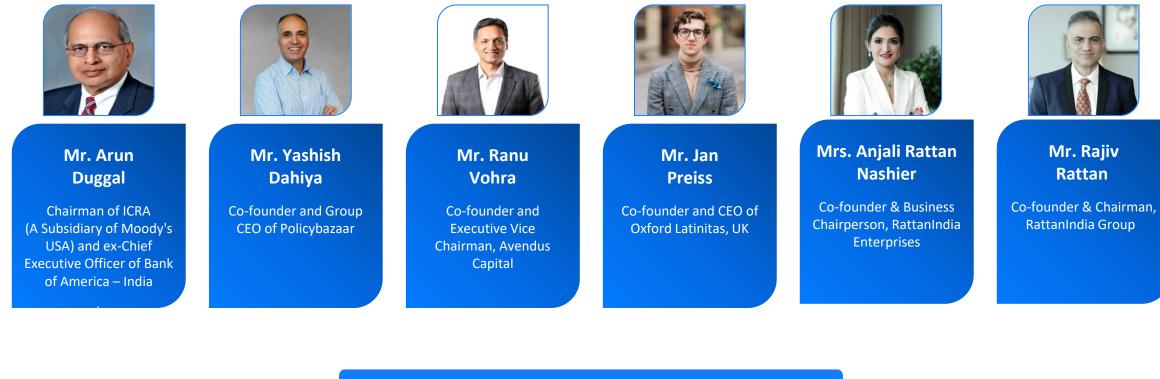


50% of Board is independent Statutorily audited by Walker Chandiok & Co LLP (GT) Governance committees headed by Independent Directors

Audit, Nomination and Renumeration, Corporate Social Responsibility (CSR) Stakeholders' Relationship Robust regulatory compliance Guided by qualified and competent Advisory Board



Advisory Board of eminent professionals



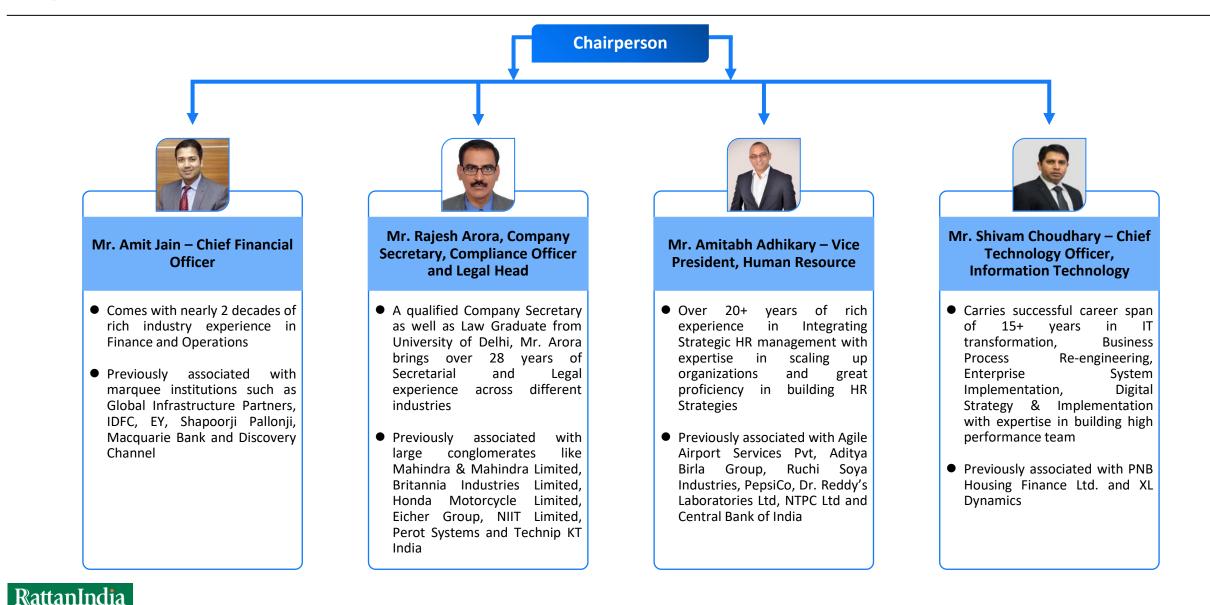
Advisory board entrusted with:

- Building investment strategy
- Reviewing investment proposals
- Monitoring performance of investee companies and subsidiaries
- Assisting the management with external relationships





Organizational structure – Corporate level







RattanIndia

Businesses of the future

Smarter take on opportunities

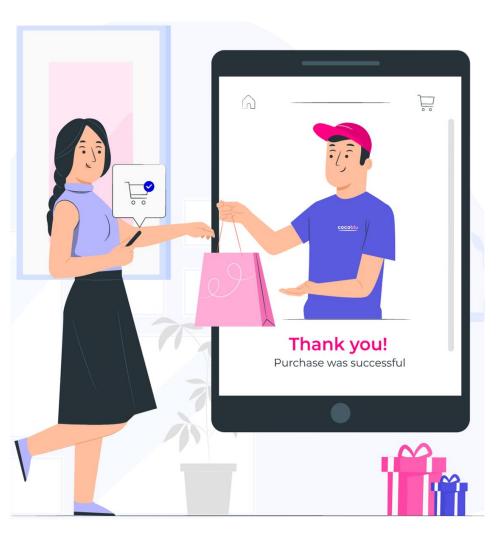




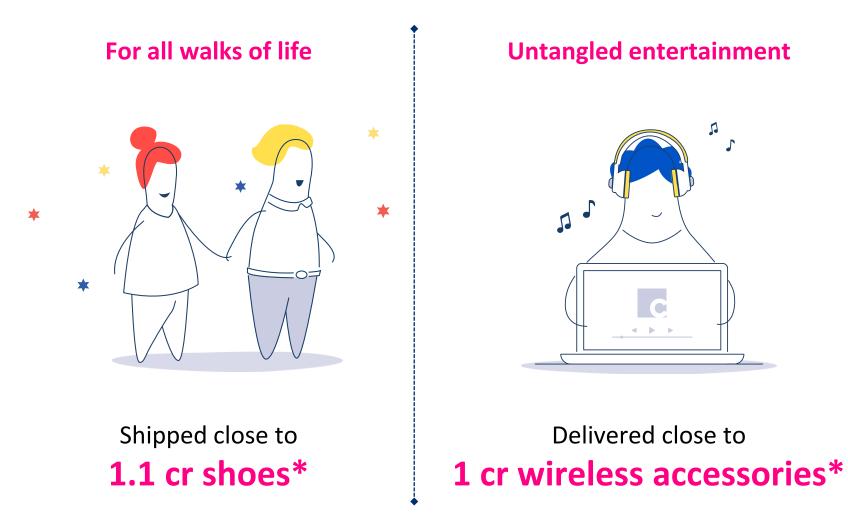
cocoblu

Partners for success

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cocoblu



Books never go out of style



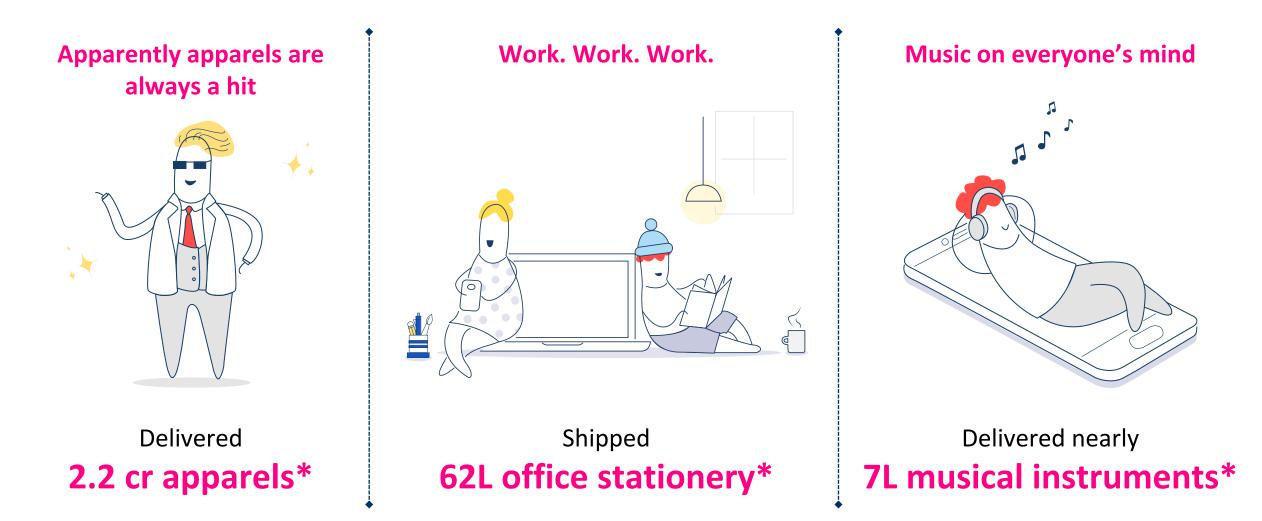
Shipped approximately 1.5 cr books*

RattanIndia

*represents number of units sold between Apr 2022 to Dec 2022

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cocoblu







Opportunity of a lifetime

- India currently has the 4th largest retail market in the world. India has the third-highest number of e-retail shoppers (only behind China, the US)
- Indian retail market is projected to reach approximately Rs. 160 lakh crore (\$2 tn) by 2032 from Rs. 55 lakh crore (\$690 bn) in 2021
- Online retail market in India is projected to reach Rs. 28 lakh crore (\$350 bn) by 2030 due to rising online shoppers in the country, growing at a CAGR of 23%
- Number of online shoppers in India are expected to reach ~50 crore in 2030 from 15 crore in 2020
- India today has 692 million internet users and is expected to touch 900 million users by 2025

Significant growth in the E-retail market in the next 5-years will steer the momentum for Cocoblu



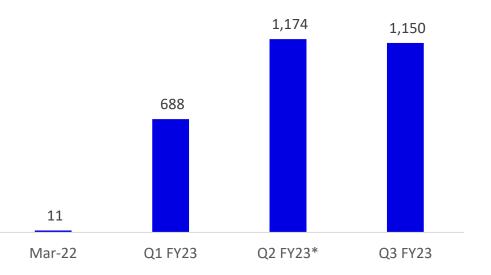


- Achieved total revenue of Rs. 3,012 cr for the 9 months ended Dec 31, 2022
- Has tied up with ~138 Amazon Fulfilment Centers that enables it to deliver across 100% of the PIN codes in the country
- Served 19,045 PIN Codes out of 19,101 PIN Codes across India (99.7%)
- 670+ top brands signed up ... offers best in class selection to customers
- Achieved 4.5 star review ratings on Amazon Platform
- Robust processes built on best-of-breed tech tools help in managing the details of retail, which in turn drive customer experience
- Big data and advanced ML algos keep Cocoblu on top of the complexity that comes with stocking ~15 lakh+ unique items

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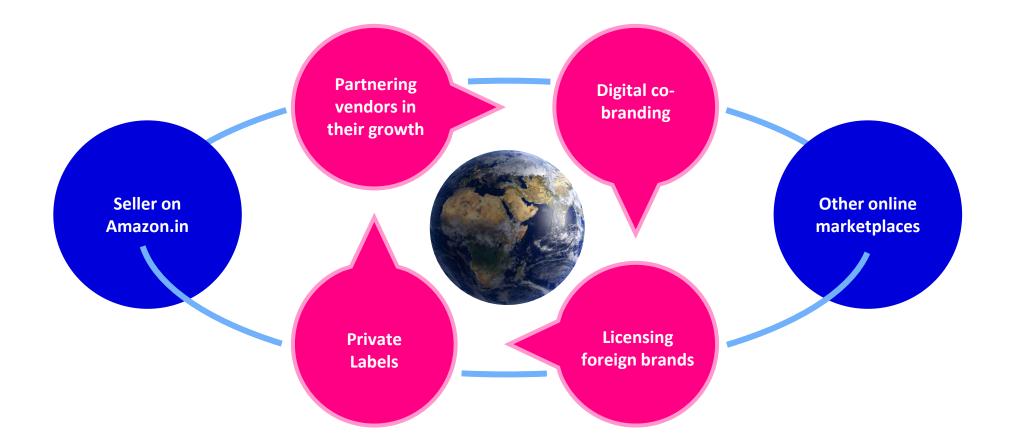
*Q2 FY23 revenues are higher due to multiple Sale events including pre-Diwali Sale

Revenue	Q1 FY23	Q2 FY23	Q3 FY23	9MFY23
Rs. crores	688	1,174	1,150	3,012

CattanIndia

Universe of possibilities – REL's e-commerce platform





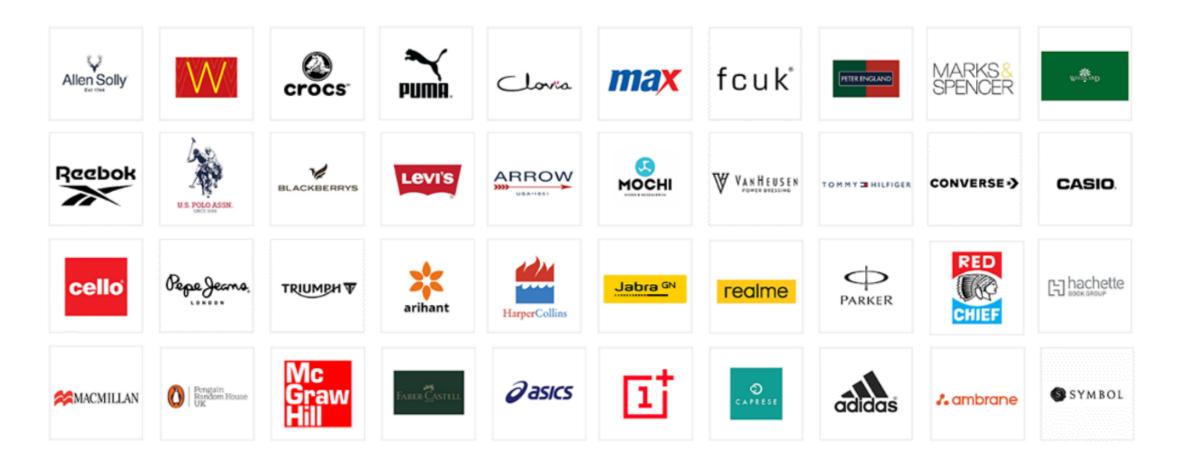
Capitalizing on full potential of e-commerce universe through multi-faceted foray





Partner Brands

cocoblu



and many more.....

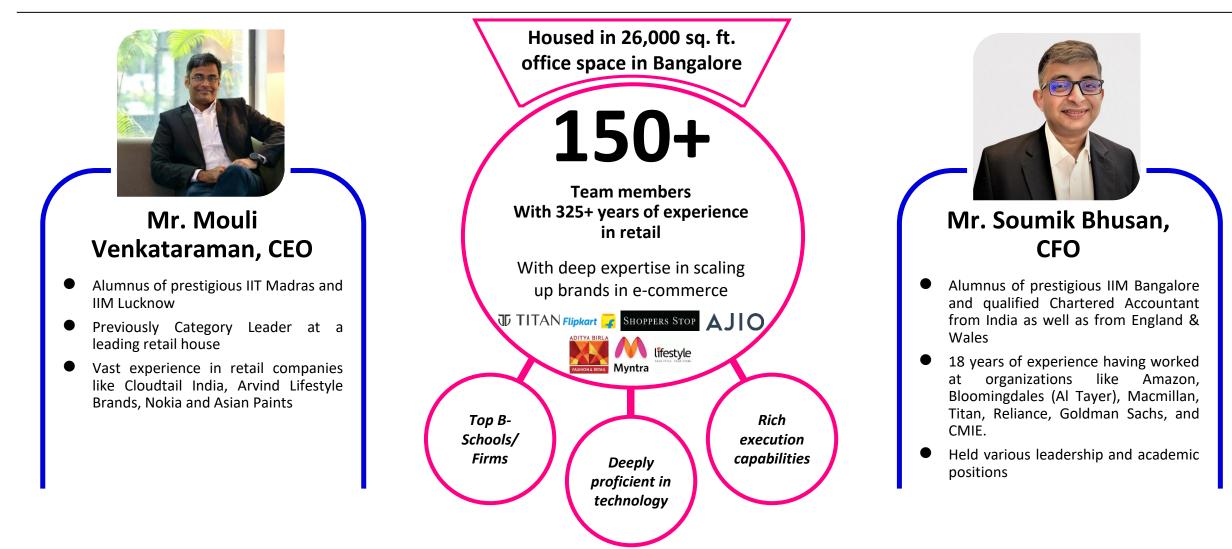




Led by expert retail professionals

RattanIndia

cocoblu



Strong team, IT and other infrastructure in place to support growth



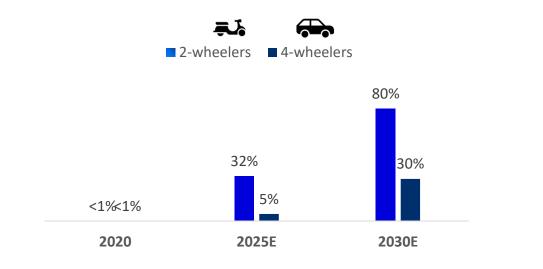


<> REVOLT

Established foundation for India's no. 1 electric motorcycle company



India's EV penetration

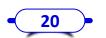


EV sales in India recorded 210% growth as of 2022

- Electric two-wheeler sales in India wheel-up 305% in CY2022 to race past 600,000 units
- Indian EV market, valued at \$3 billion in 2022, is expected to grow to \$114 billion by 2029, at a CAGR of 67%

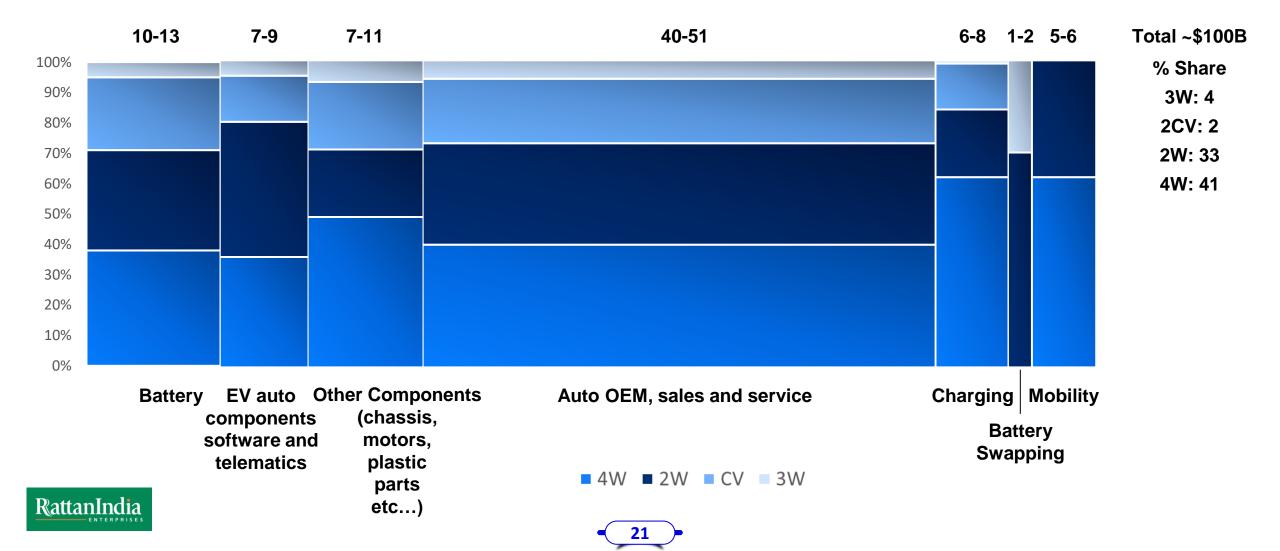
India tracking tremendous scale up in electric two-wheeler sales during this decade





The e-mobility value chain revenue pool is estimated to reach up to \$100 billion in FY30

EV revenue pools along e-mobility value chain (2030, \$B)



<> REVOLT



- 2023 expected to be a defining year for the Indian electric vehicle industry, with policy shifts and increased investment driving growth
- Faster Adoption and Manufacturing of Electric Vehicles (FAME) programme (provides financial incentives to EV manufacturers and buyers) and the National Electric Mobility Mission Plan aim to achieve 30% electric mobility by 2030
- In the Union Budget 2023, import duty has been reduced to nil in respect of import of specified capital goods and machinery required for the manufacture of lithium-ion cells for batteries used in electric vehicles. This will help in reducing the cost of batteries in the near future

Continued positive Government support to the industry as well as end users to elevate the EV traction in India

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• Multi-model approach

- o Achieved 100% localization
- o AI enabled data analytics
- o Establishing state-by-state distribution
- o State of the art manufacturing –being further expanded
- o No special charging infra required
- o New age/ Digital approach to customer engagement

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o Highly responsive customer service



<> REVOLT



India's most advanced AI enabled, nextgen electric motorcycle





More than 12.1 million data points captured and processed on AI engine from more than 180 million+ kms driven on Revolt bikes





The Revolt advantage





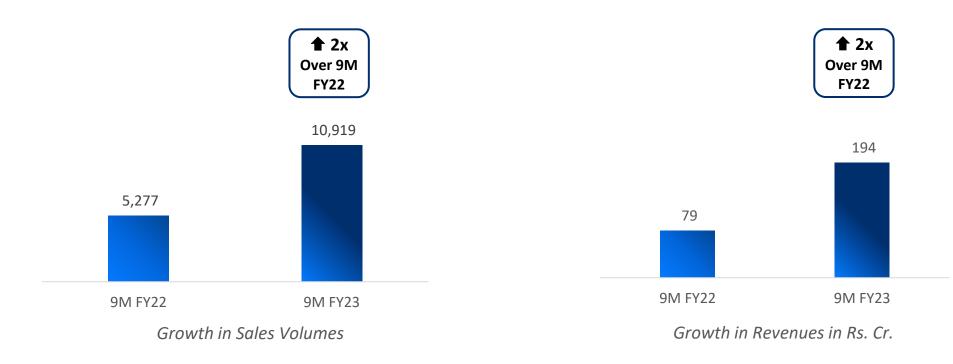
Natural transition from ICE motorcycles which account for > 60% share of 2Ws Electric motorcycles are built sturdier for superior riding proposition

25

Electric motorcycles have long term cost advantages in comparison to ICE 2Ws

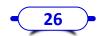






Quicker inflection to profitability anchored by rapid acceleration in sales





Electrifying India, a city at a time





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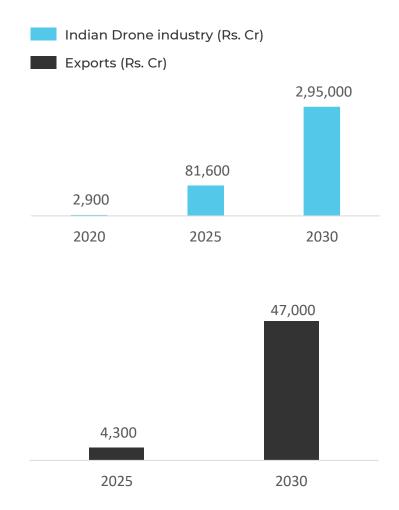


Sunrise industry



- India aims to be a global drone hub by the year 2030
- Indian drone industry is expected to grow from Rs.
 2,900 Cr in 2020 to Rs. 81,600 Cr in 2025 and Rs.
 295,000 Cr by 2030
- Drone exports are expected to grow from Rs. 4,300 Cr in the year 2025 to Rs. 47,000 Cr by 2030. Exports as a % of the industry is likely to see a massive jump from just 5% in 2025 to ~20% in 2030
- Component indigenization is happening at a rapid pace. By the year 2030, 60% of all the components are likely to be sourced within India

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Government & Industry Pushing drone usage across all the key sectors like Survey & Mapping, Surveillance, Inspection, Logistics & Agriculture

Skill Development

India needs around 100,000 drone pilots in the next few years. Pradhan Mantri Kaushal Vikas Yojana 4.0 includes drones (Budget FY23-24)

GDP Multiplier

To boost India's GDP by up to 1.5% while adding at least 500,000 jobs in the coming years*

Policy Tailwinds

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Liberalised drone rules, Banning imports of Drones, PLI scheme for manufactures

Investments

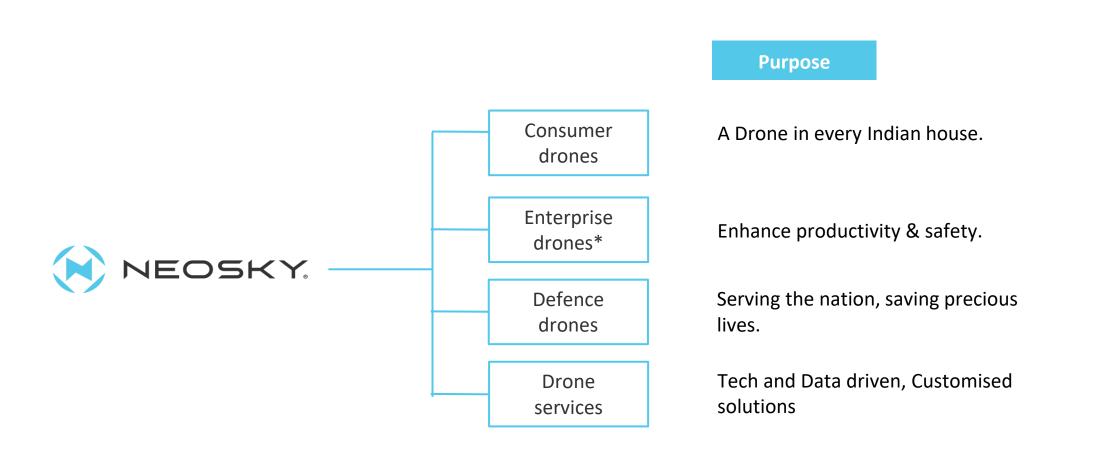
Driving local innovation, building eco-system, Creating a talent pool

Defence

Modernisation of Armed forces driving Drone and Anti-Drone usage Visionary policy to help industry scale-up; players with first mover advantage to benefit the most







NeoSky's vision is to provide full 360-degree drone solutions to customers with Drones as a Product (DAAP - drone hardware), Drone As a Service (DAAS – drone service solutions) and Software as a service (SAAS – drone software)





- NeoSky has a strategic vision to be a market leader in drone sector in India across all key
 - segments Consumer, Enterprise & Defence drones and Drone services. Company is making progress across each of these segments
 - NeoSky through its subsidiary Throttle Aerospace Systems (TAS) launched new products in the last two quarters. These drones are in the Anti-drone, surveillance and delivery categories
 - Drone services is a vast space covering multiple categories like Survey & Mapping, Surveillance, Agriculture, Infrastructure amongst others. NeoSky started pilot project on drone services from the last quarter











NeoSky is aiming to be the leader ...



- The opportunity in drones is not just in India, but across the globe. This includes both drone products and services
- The company is investing in the best intellectual capital and technology available in the drone sector and will scout for this not only in India but globally
- The company is looking at technology options from reputed international institutions and had earlier announced a strategic investment in Silicon Valley, US, based drone systems company Matternet
 - o Matternet received FAA production certificate for its M2 drone
 - o Matternet operates World's longest urban drone delivery route in Zurich, Switzerland

NeoSky aims to achieve leadership by building products & services for all the key segments of this industry





NeoSky drone services started pilot projects. These projects includes:

- Land mapping of '000's of acres
- 3D mapping of the infrastructure assets
- Stockpile measurement
- Power transmission inspection
- Railway line inspection
- Thermal inspection to check the health of the infrastructure asset and more

NeoSky drone services capability includes logistics, agriculture, surveillance, mapping and infrastructure inspection

Looking forward to scaling up more projects in Q4 FY'23



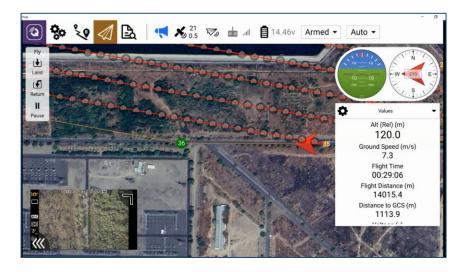
Thermal imaging to track the health of the assets for identifying issues like leakages







NeoSky team working on the pilot project



Survey & Mapping dashboard to track real time flight performance

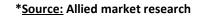


Throttle Aerospace Systems (TAS) scales up delivery drones

NEOSKY.

- The Drone delivery global market is estimated to be \$32 bn by the year 2031* growing at a CAGR of over 40% YoY
- It is very important to have a portfolio of strong products to support this growth
- We had two delivery drones Medcopter X4 and X8 capable of a maximum payload of 2kg and 10kg respectively. These drones are tested for BVLOS
- We have significantly enhanced our capacities in the last quarter, by introducing new logistics drones L15 and L20. L15 can carry up to 15kg load and L20 can carry up to 20kg load
- The payload capacity can be further enhanced basis the requirements of our clients
- These enhancements can be via Hardware (increased payload), Software & AI to manage this platform
- We are future ready in this segment and will support & lead the delivery drones segment in India













Our products are being used not just in the plains but also in the hilly terrains of India. TALV_TACT is a military grade surveillance drone and currently being used for tracking & keeps an eye at the World's second highest and Asia's highest paragliding take-off point in Himachal Pradesh, India

Our team worked closely with Karnataka CCT (Centre for Counter Terrorism) to train Karnataka police on the drones across multiple locations like Bangalore, Mysuru, Belgaum & Kalabugi. This helps in driving familiarity & acceptability of our drones within the police forces









DOPO

Surveillance, Disaster management; BVLOS ready; 10X Optical zoom; Height: Up to 5000 meters MSL Survey & Mapping, Mining, Industrial inspection; BVLOS ready; Large area coverage up to 1.5 Sq km per flight









Drone delivery. Payload of 20 + kgs. Endurance of 40+ minutes. BVLOS ready

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MEDCOPTER X8

Al enabled delivery drone. Tested for BVLOS. Payload of 5kg. Flying time of 30 mts









Nimble-i

Entry level Surveillance drone; Most affordable made-in-India drones; 10X Zoom; Communication range: 5+ Kms; Flying time: 30 minutes

Drone Defender

Soft-kill approach using net capture. Al enabled defence



NeoSky launches new brand identity and website



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- One can find all the latest information about NeoSky from the newly launched website www.neosky.co.in
- The new website is visually-driven. Educates customers & consumers on the drone ecosystem, our business verticals and many more
- NeoSky also unveils a new brand identity



Coming Soon NeoSkys' consumer drone for capturing your precious moments

- MAKE-IN-INDIA drones for amateur and Pro
- Cinematography & Aerial Photography



Explore

NEOSKY











Dream Team of Infinite possibilities





Mr. Sarath Chandra Gudlavalleti,



- Alumnus of prestigious XLRI, Jamshedpur
- Previously senior leadership positions in Quikr
- Vast experience in technology and retail in companies like Microsoft, Nokia and Coco-Cola



Peeyush Kumar, Business Head,



- Industry veteran with 27 + years experience at leadership positions in International & Indian market
- Part of IIT-Kanpur & IIM-C. Has deep knowledge in imaging, consumer electronics, telecom & drones
- Worked with Sony, Samsung, Panasonic, Sony Ericsson, Pixella & Philips









Niraj Kr Sahay, Chief Innovation Officer, Consumer Drones

- Industry veteran with 25 + years experience in Technology, design & innovation, IIT-Kharagpur & IIM-B
- Deep knowledge in defence automotive aerospace & UTM
- Worked with Infosys, Wipro, DRDO, and Avianco



Nagendran Kandasamy, Chief Executive Officer, TAS

- Aeronautical expert with international and Indian market experience of 15 yrs
- Deep knowledge in aircraft structure and UAV. Alumni of Hindustan college of Engineering
- Worked with HAL, Boeing, Cades, Zodiac Aerospace and projects like LCA Tejas, Boeing 787, & A320



Shashi Kr R, Chief Technical Officer, TAS

- An IOT, Web application and computer vision champion. 16+ years of experience in development of web application, embedded systems, IOT device software and database management
- Worked with Oracle and ANZ Grindlays





Setting up world class R&D centre for design, development & manufacturing of indigenous drones

Setting up, Sales, Marketing and Distribution capabilities

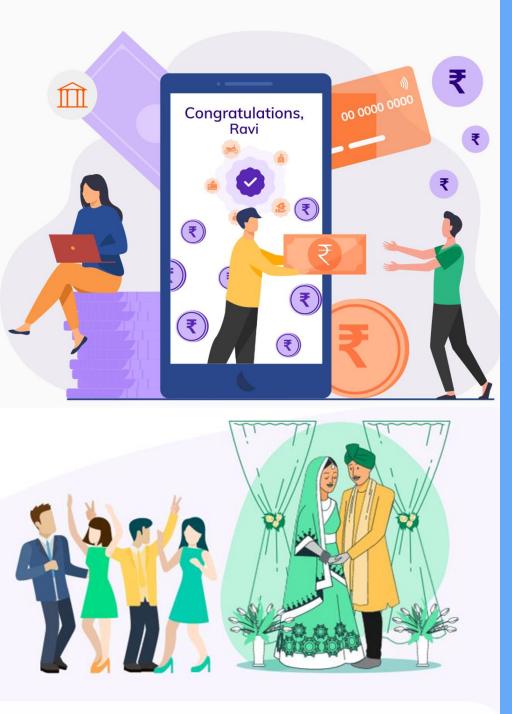
Combined experience of leadership team is more than 100 years with background from Product Design, Aeronautics, Embedded Systems, AI & ML, Computer Vision, Marketing & SaaS Several recruitments underway to grow the dream team. Expect 70+ strong team from reputed institutes by Q4 FY23 to significantly drive business













India's premier, all-digital, one-stop financial solution provider



Market size: INR 174 Lakh Crore¹ (Lending market in India in Mar 2022)

Growth of: 11.1%* ²⁰²¹⁻²²

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Credit Demand Growth: 40%² 2021-22

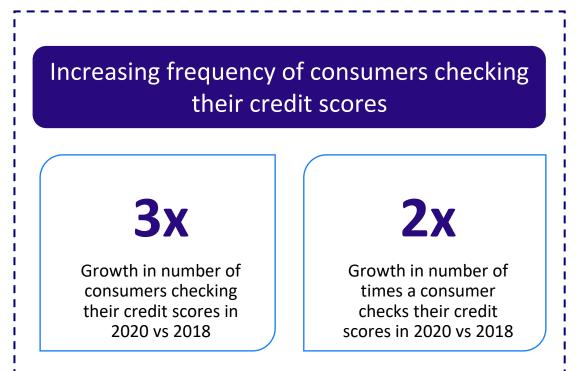
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RETAIL MARKET SEGMENTS	%	INR in Lakh Cr.
Home Loans	30%	25
Agri Loans	9%	8
Personal Loans	9%	8
Business Loans	7%	6
Auto Loan	6%	5
Gold Loan	5%	5
Credit Cards	2%	2
Two-wheeler Loans	1%	1
Consumer Durable Loans	0.4%	0.3
Others	30%	25
Total	100%	85

Retail lending in FY22 stood at Rs. 85 Lakh Cr., representing 48.9% of the overall market size of INR 174 Lakh Cr

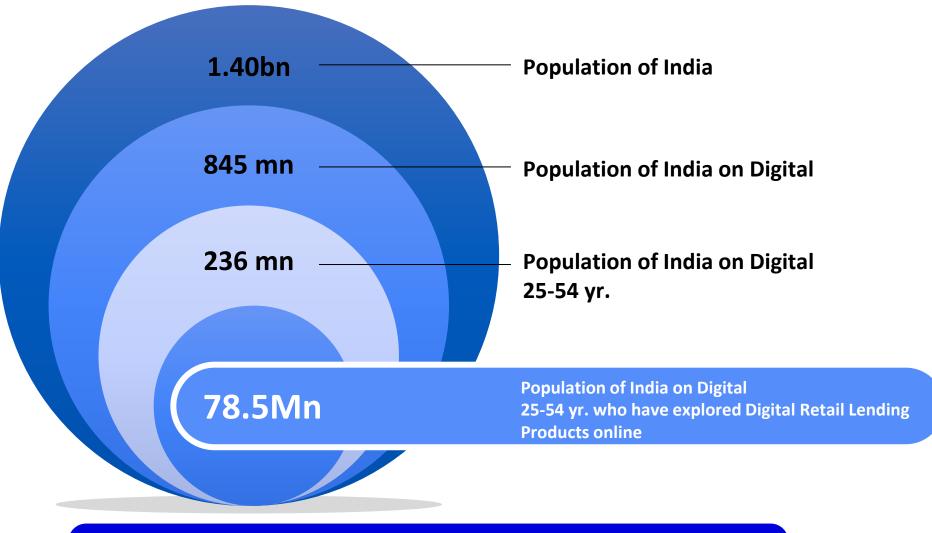


Source: TransUnion CIBIL- Google Data 2020-2018 ¹ <u>CRIF Highmark</u> ² TransUnion CIBIL 2022



Digital penetration in India



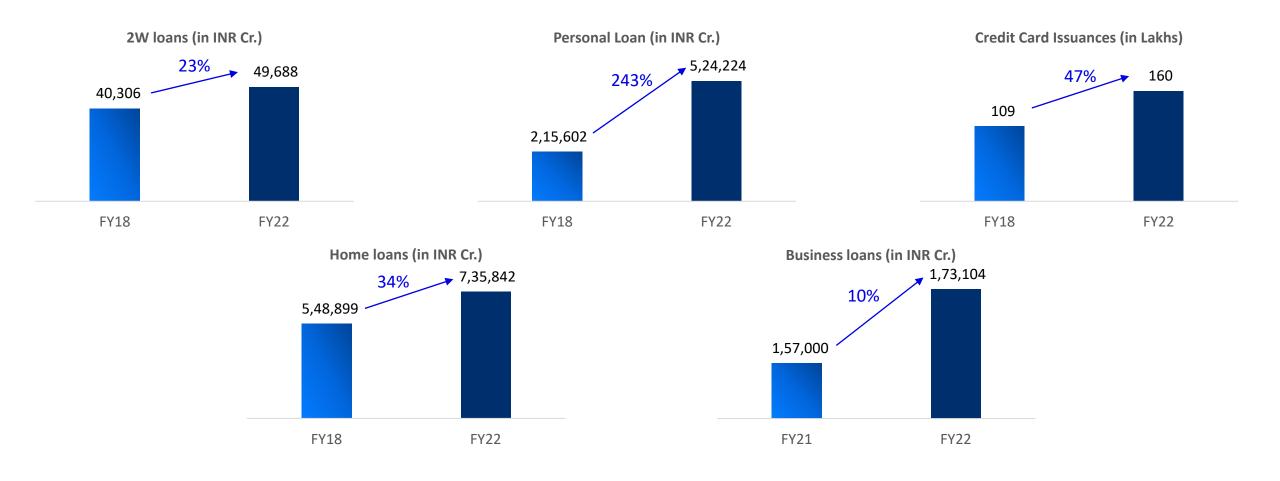


India uniquely poised to realize democratization in Financial Services



Opportunity is ripe for digital first models





Continued traction in traditional segments of lending to underline growth for Wefin







Consumer credit to grow at approximately 13% CAGR, partially contributed by growth in Fintech

Consumer credit - split by lender type (\$B)

NBFCs* & Fintechs^ to play role in increasing share of formal credit across MSME segments

MSME credit - split by lender type (\$B)



Banks Traditional NBFCs* Fintech players

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*Non-Banking Financial company ^Fintech NBFC lenders such as Lendingkart



Marketplace for anything one needs from a financial institution

- Access via App/ Website
- Real-time Personalized Offers
- Real time approval and disbursal
- Free Credit Score Check
- Check real time banking transactions with 13 top banks through Account Aggregator network
- Banks, NBFCs and FinTech's
- Existing lending relationships 30+

Current products available:

- Personal Loans
- Two-wheeler loans
- Credit Cards
- Bill discounting
- Account Aggregator
- Free Credit Score Check
- Housing Loans/Loan Against Property

Next phase of products:

Business Loans

Wefin will identify up-selling and cross selling opportunities for a wide customer base and create financial ecosystem opportunities with enhanced customer experience

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Actualizing the opportunity



- **30+** relationships with banks, NBFCs and Fintech integrated with Wefin
- Wefin provides two-wheeler loans for 34 OEMs having 1,444 models
- Number of Loans Disbursed till date: 5,300+
- Number of Credit Cards Issued till date: 2,480+
- Loan Disbursal Value till date: Rs. 220+ crore
- Number of Visitors till date 1.6 mn
- Registered Customers till date: 310k
- Number of credit score checks till date: 163k
- Integrated with Account Aggregator Network ... Real time banking transactions with 13 banks already live
- Wefin's Ad was released on 14 Feb, 2022 ... 5.08 lakhs+ numbers of views (LINK)
- Business is well supported by 80+ employees with 500+ years of experience in reputed Banks, NBFCs, FinTech's including HDFC, IDFC, Yes Bank, Bajaj Finance, SBI Cards, Incred, RBL Bank, Cars 24

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Strengths of Wefin's business model

- No Capital at risk
- Progress at the speed of a click
- Built for sustained scale up
- Web aggregation at core





Wefin's approach	Traditional approach	
Paperless authentication and on-boarding	Multi-tier burdensome paperwork	
Instant approval status	Prolonged, opaque, outdated processes	
Live comparison across suitable options	Preferred partner typically gets pushed	
Tailor made products with accent on convenience	One-size fits all approach. No scope for personalized innovation	

Wefin to redefine the banking experience with limited touchpoints and zero physical presence





wefin



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and many more.....



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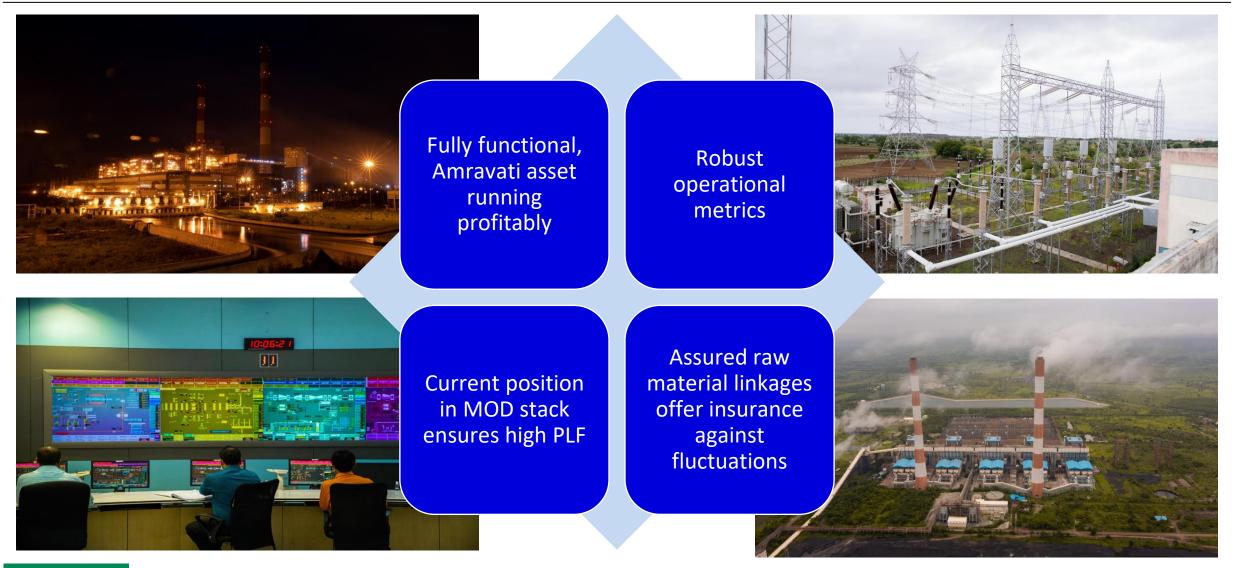
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Residual equity in historical business



Best-in-class operations









Strong Performance



- The Company continues to demonstrate strong financial performance
- Company has clocked EBITDA of Rs. 293 Cr for Q3 FY23 & Rs. 796 Cr for 9M FY23

Standalone	Q3 FY23	9M FY23
EBITDA (Rs. Cr)	293	796
PAT (Rs. Cr)	97	222

- Amravati Plant remains amongst the best performing plants in Maharashtra having achieved 74% PLF and 78% availability till December 2022 despite facing coal shortages due to external constraints
- Company continues to timely service its debt obligations, having paid ~Rs. 2,855 Cr (principal and interest) since Jan 2020, including Rs. 662 Cr as prepayment
- The outstanding secured external term debt principal **stands reduced at Rs 1,223 Cr** as on date against standalone Networth of Rs. 5,400 Cr as on 30 September 2022
- Company is in the process of re-financing its secured debt with one of the leading domestic private sector bank. Transaction is expected to close in Q4 FY23





- STPL is working closely with the Government, various departments and lenders to work out a potential resolution plan
- Accordingly, Sinnar Thermal Power Limited (STPL), a subsidiary of RPL, is in active discussions with all the stakeholders of the Project, including the agencies appointment by state government and lenders, to work out a detailed business plan and operationalizing strategy
- Lenders have indicated to support the project operations
- STPL is working towards ensuring the commencement of operations of 2 out of 5 units of the plant in the 1st phase



Investor connect

Siddharth Rangnekar / Nishid Solanki CDR India

Email: siddharth@cdr-india.com / nishid@cdr-india.com

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Thank You